



### POMD GUIDELINES

### Revision of April 2021

In the mid-to-late 1990s, there was growing concern that donations of medical products were damaging the viability of host country healthcare programs. Despite significant efforts to ensure well-managed donation programs, there was also increasing evidence that situations of natural disasters and wars created opportunities to dump unwanted, expired, even dangerous products into the affected areas. Global health interests were concerned that efforts to build universal formularies to manage pharmaceuticals in developing countries were being undermined by the shipment of brand-name products, expired products, "garbage bags" containing a disparity of sample drugs in two-tablet packaging. The World Health Organization, joined by the World Council of Churches and others called for the establishment of international guidelines and protocols for the delivery of donated medical products.

In 1999, a small group of global pharmaceutical manufacturers and non-profit organizations realized the importance of being part of the thought leadership on the future of donations practices. They committed themselves to an iterative process to create Guidelines that would reflect the best efforts of their programs, build and evolve year-on-year based on best practices, and would also address concerns of the global health community about capacity gaps, safety, and efficacy. As more organizations contributed their expertise to the discussion and content of the Guidelines, the need for a more formal group emerged, which is today the "Partnership for Quality Medical Donations, Inc., (PQMD)." Since that time, PQMD regularly updates their guidance, accommodating as possible, all the prevailing industry and regulatory changes and challenges. PQMD has demonstrated a continuing commitment to improve and implement the "Guidelines" to inform, guide and manage donated medical products and to assist the performance of those who participate in this industry. Additionally, these guidelines reflect the growing opportunity to ensure that donations are a short-term remedy for urgent or unexpected circumstances and are integrated into support for resilient and sustainable health systems and contribute to access to quality healthcare for all.

This 2021 edition of the PQMD Guidelines, approved by the members of the PQMD Board of Directors on Juiy 20, 2021, reflects the base of knowledge, experience and expectations of the membership for how medical product donations should be carried out. This document also provides links to other complementary materials and organizations, that are also focused on quality donations! It is our hope that others will join with the PQMD membership in using these Guidelines to inform their work in supplying critical donated medical products, devices and services to those in need across the globe.

Julie Jenson Board Chair Elizabeth J Ashbourne Executive Director





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### **OVERVIEW**

In 1999, against a backdrop of inappropriate medical product donations and the WHO publication of their Interagency Guidelines to ensure appropriate and effective donations, an informed alliance of non-governmental organizations (NGOs) and Pharmaceutical and Medical Device companies incorporated. One of the goals of Partnership for Quality Medical Donations (PQMD) is to support adherence to and implementation of the WHO Guidelines and continue to encourage/develop appropriate and effective medical donations.

PQMD became the first U.S. organization to endorse and contribute to the WHO Inter-agency Guidelines on Drug Donations and sponsored the first systematic assessment of Pharmaceutical donations conducted by the Harvard School of Public Health.

In response to the recommendations which came from the Harvard assessment, and working with Temple University, PQMD published The Seven Key Components in the Comprehensive Management of Medical Product Donations. These Guidelines provided some practical advice for organizations considering the management of medical donations in a manner consistent with the WHO Guidelines on Drug Donations.

In 2011, PQMD worked to update the Seven Components and make them into a more detailed document to align with general donation practices. PQMD was, and remains, the only organization to tackle a comprehensive overview of product donations across pharmaceuticals, medical devices, medical equipment, consumables and consumer products. We feel that through our diverse membership of Donor Companies and NGO partners we have a broad level of understanding of the issues with donations of these types.

As we continue to expand our knowledge, and as the global health environment continues to change, we believe this document must be a living one, so our commitment is to make annual updates to include the latest thinking and requirements. At the heart of the document is our continued reliance on long standing partnerships. A truly successful donation program must rely on trust, knowledge, and familiarity with programs, products, and global health trends. Donations cannot be made without due consideration of several topics – some of which are highlighted herein.

We also acknowledge that the world is changing fast, and other organizations involved in global health work are developing more detailed guidelines. We present with this version other standards/guidelines known to us in the reference section.

Finally, we welcome any comments or questions about the information provided herein. We are all practitioners, and in a state of continuous improvement. We welcome the opportunity to have this document serve as an opening for communication as we continue to improve the quality of the donation practices in the industry.





### **Definitions**

**Adverse Event** – An adverse event may be defined as a medical occurrence temporarily associated with the use of a medical product, but not necessarily related (2005 WHO Guidelines).

**Bill of Lading or Airway Bill** – A document issued by a carrier that lists goods being shipped and specifies the terms of their transport. Alternately – a legal document between the carrier of goods and the shipper that details the type, quantity, destination and receiver of the goods being shipped. This document should accompany the goods and be signed by the carrier, shipper and receiver as receipt of transport.

**Certificate of Analysis (COA):** A document signed by an authorized representative of a manufacturer describing specifications for and testing conditions and testing methods applied to a product and the results of the testing that confirms a product meets its product specification.

**Certificate of Conformity (or Conformance):** A document issued by an authorized party (manufacturer or independent laboratory) that states the product meets the required standards or specifications.

**Certificate of Donation or Free of Charge Invoice** – This document is a customs declaration used to clearly state that the goods being transferred are being donated from the consigner to the consignee. The document is generated by the organization exporting the goods internationally. It is used by the importing country to calculate tariffs and includes details of the goods and the parties involved in the shipment.

**Certificate of Origin (COO):** A document certifying that goods in a shipment are wholly obtained, produced, manufactured or processed in a country. A COOs is a declaration by an exporter and used to satisfy customs or trade requirements.

**Cold Chain Distribution & Storage:** Transportation system that maintains a temperature-controlled environment inside an insulated enclosure with appropriate cooling mechanism, or an actively powered system that uses electricity or other energy source to maintain a temperature-controlled environment inside an insulated enclosure under thermostatic regulation (e.g., cold room, refrigerator, temperature-controlled truck, refrigerated ocean or air container). Cold chain distribution may include controlled temperature shipping solutions, including temperature and time validated shippers and temperature data monitoring devices.

**Company** – The company/manufacturer that is the original owner of the item being donated.

**Consumables** – Non-durable medical supplies that are usually disposable in nature; cannot withstand repeated use by more than one individual; are primarily and customarily used to serve a medical purpose; are generally not useful to a person in the absence of illness or injury; may be ordered and/or prescribed by a physician. Examples of medical supplies include, but are not limited to, gloves, oxygen, and syringes.

**Consumer Products** – Items in this category are available for consumers to purchase over the counter (OTC), i.e., without a prescription, and include bandages, medicines not requiring a prescription, hygiene products, etc.





Consignee – A party (usually a buyer) named by the consignor (usually a seller) in transportation documents as the party to whose order a consignment will be delivered at the port of destination. The consignee is the owner of the consignment for the purpose of filing the customs declaration, and for paying duties and taxes. Formal ownership of the consignment, however, transfers to the consignee only upon payment of the seller's invoice in full.

**Distributing Partner** – Any organization that receives the donation on its way from the **Donor** to the patient. Organizations that could fall into this category include, but are not limited to, governmental agency(ies), NGOs, hospitals, clinics, wholesalers, local importers of record, brokers etc. Each **Distributing Partner** is accountable, regarding tracking, management and compliance, to the **Donor**.

**Donor** – The organization that offers the product for donation to a **Distributing Partner**. This could include, but is not limited to, Companies or NGOs. All **Distributing Partners** should be held accountable to the **Donor** regarding tracking and management of the donated product.

**Drug Supply Chain Security Act (DSCSA)** – The **DSCSA** is a US regulation managed by the US FDA, which regulates the distribution of prescription drugs in the United States. **DSCSA** creates a single national standard and closed supply chain in the US for every actor in the supply chain from manufacturers, wholesalers, distributors, transporters and dispensers. (As a US based entity, PQMD is including this requirement in these Guidelines as an example of traceability requirements, which may be deemed globally necessary in the future.)

**Durable Medical Equipment (DME)** – Nonexpendable articles used for medical care that can withstand repeated use. Examples of durable medical equipment include, but are not limited to, hospital beds, wheelchairs, IV poles, and stainless-steel hand tools. **Gift in Kind (GIK)** – Also referred to as in-kind donations, a kind of charitable giving in which, instead of gifts of money to buy needed goods and services, the gifts are the goods and services themselves.

**Medical Device** – An article, instrument, apparatus or machine that is used in the prevention, diagnosis or treatment of illness or disease, or for detecting, measuring, restoring, correcting or modifying the structure or function of the body for some health purpose.

**Class I** devices are not intended to help support or sustain life or be substantially important in preventing impairment to human health, and may not present an unreasonable risk of illness or injury. Examples of Class I devices include elastic bandages, examination gloves, and hand-held surgical instruments.

**Class II** devices are held to a higher level of assurance than Class I devices and are designed to perform as indicated without causing injury or harm to patient or user. Examples of Class II devices include sutures, endoscopy devices, acupuncture needles, powered wheelchairs, infusion pumps, air purifiers, and surgical drapes.

**Class III** devices are usually those that support or sustain human life, are of substantial importance in preventing impairment of human health, or present a potential, unreasonable risk of illness or





injury. Examples of Class III devices that currently require a premarket notification include implantable pacemaker, pulse generators, HIV diagnostic tests, automated external defibrillators, and endosseous implants.

**Medical Equipment** – A Medical Tool requiring calibration, maintenance, repair, user training, and decommissioning – activities usually managed by clinical engineers. Medical equipment is used for the specific purposes of diagnosis and treatment of disease or rehabilitation following disease or injury; it can be used either alone or in combination with any accessory, consumable, or other piece of medical equipment. Examples of Medical Equipment include, but are not limited to, endoscopic generators, autoclaves, monitors, pumps, respirators, and incubators. Medical equipment does not include implantable, disposable or single-use medical devices.

**NGO** – A Non-Governmental Organization. A non-governmental organization (**NGO**) is any non-profit, voluntary citizens' group, which is organized on a local, national or international level.

**Other** – 'Other', as seen in the Donor Cascade below, references a **Donor** other than a manufacturer, e.g., health care facility, individual, retailer, wholesaler, distributor.

**Packing List** – Itemized list of articles usually included in each shipping package, giving the quantity, description, and weight of the contents. Prepared by the shipper and sent to the consignee for accurate tallying of the delivered goods. Also called bill of parcels, packing slip, or unpacking note.

**Patient** – The individual or individuals that are receiving medical treatment.

**Pharmaceutical/Biopharmaceutical** – A compound/biological agent manufactured for use as a medicinal drug. The terms, in this document, are used interchangeably.

**Product** – Any Pharmaceutical, Biopharmaceutical, Medical Device, DME, Medical Equipment, Consumable, or Consumer Product, or any combination, as appropriate.

**Recall** – A recall is when a product (Pharmaceutical, Consumer, Medical Device) is removed from the market or a correction is made to the product because it is either defective or potentially harmful (Class I, II or III). Sometimes a company discovers a problem and recalls a product on its own. Other times a company recalls a product after the relevant regulatory authority raises concerns, e.g., FDA in the US or MHRA in the UK.

Donor Cascade - Definitions





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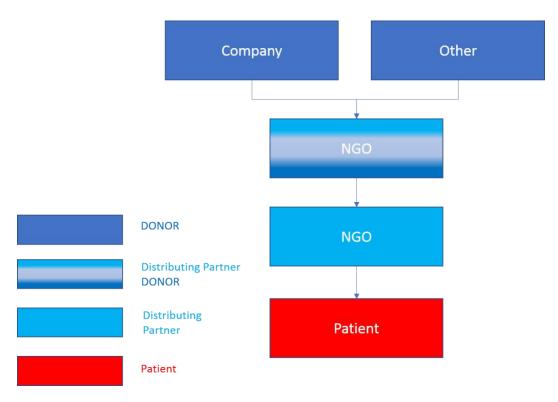


Figure 1 Donor Cascade





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# Section I.

This section deals with the structure of organizations, how they operate, and how they interact with other organizations.

### 1. Governance

- 1.1. **Companies** and **NGOs** should have a documented Gift in Kind (GIK) standard operating policy and procedures.
- 1.2. **Companies** and **NGOs** should have a person on staff with responsibility and oversight for GIK donations.
- 1.3. **NGOs** should be registered with the appropriate governmental authority as a non-profit corporation with a tax-exempt designation as a 501(c)(3) for U.S. or equivalent as appropriate for international laws.
- 1.4. **Companies and NGO**s should have bylaws that are reviewed and updated on a regular basis, as determined to be adequate by the board of directors.
- 1.5. **Companies and NGOs** should be governed by a duly appointed or elected board of directors as mandated by organizational by-laws.

### 2. Finance

- 2.1 U.S. based **Companies** and **NGOs** should comply with Generally Accepted Accounting Principles (GAAP.) Non-U.S.-Based **Companies** and **NGOs** should comply with standards as appropriate for their country.
- 2.2 Companies and NGOs should have a financial statement that is audited annually, or as required by law.
- 2.3 **Companies** and **NGOs** should recognize the Financial Accounting Standards Board (FASB) as the accounting standards setter for organizations located and/or operating in the U.S. International organizations shall recognize their country's equivalent.
- 2.4 NGOs should file an IRS 990 tax return in the U.S. or international equivalent when applicable by law.





### 3. Policies

- 3.1 **Companies** and **NGOs** should not offer or accept donations of a product for which there is no specific programmatic need. *Refer Section 6 Appropriateness of the Donation*.
- 3.2 **Companies** and **NGOs** should be in compliance with regulations such as the Foreign Corrupt Practices Act (FCPA), Health Care Compliance regulations, Office of Foreign Assets Control (OFAC), the Drug Supply Chain Security Act (DSCSA), EU Falsified Medicines Directive (FMD) or international equivalents as required by law.
- 3.3 **NGOs** should have a policy in place to ensure that if a service fee is charged when donating product, the fee does not exceed the expense incurred to source, administer, process, warehouse, manage, and handle the GIK provided.
- 3.4 **Companies** and **NGOs** should have a policy and/or procedure in place for selecting and evaluating the **Distributing Partner**.
- 3.5 **Companies** and **NGOs** should have a policy and/or practice in place to ensure each donation complies with the PQMD Donation Guidelines.
- 3.6 **Companies** and **NGOs** should have a written conflict of interest policy that is applicable to all organizational employees and volunteers.
- 3.7 It is recommended **Companies** and **NGOs** have procurement policies that include the purchase of services in support of medical product donations.

# 4. Organizational Evaluation

- 4.1 **Companies** and **NGOs** should have a current strategy that outlines their operational goals for product donations.
- 4.2 **Companies** and **NGOs** should develop criteria against which to evaluate the effectiveness of programs that integrate GIK, and complete said evaluation on a regular schedule, as appropriate.
- 4.3 **Companies** and **NGOs** should evaluate their partners to ensure that partnership objectives are being met. This evaluation shall be conducted on an ongoing basis for the purpose of determining the benefit of future partnerships.





# Partner Evaluation – NGO Section 1

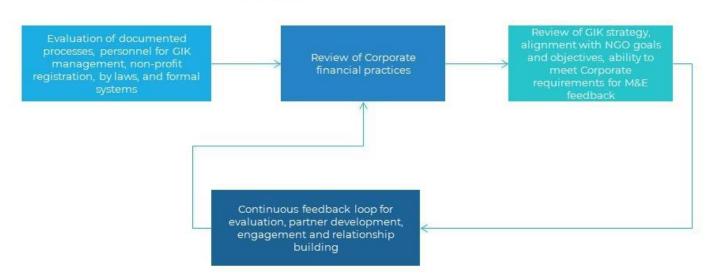




Figure 2 Partner Evaluation - NGO

# 5. General Assessment (Partner and Location)

### 5.1 Country and Regional Assessment

- 5.1.1 <u>Geographic Region:</u> When conducting a needs assessment the **Donor** should take the following geographic factors into account: the area's location, accessibility, climatic conditions, and security status.
- 5.1.2 <u>Population Characteristics:</u> When conducting a needs assessment, it is important for the **Donor** to take the following population characteristics into account: demographics and socioeconomic status.
- 5.1.3 <u>Local Government:</u> Prior to beginning work in-country, **Donors,** guided by local expertise, should have a clear understanding of the rules, regulations, and receptivity of the local government to foreign aid agencies.
- 5.1.4 <u>Health Care Infrastructure:</u> Prior to beginning work in a country, **Donors** should have a clear understanding of the local healthcare infrastructure, including location and capacity of nearby health facilities and other **NGOs** working in the area, the training and knowledge of its local physicians, and its receptivity to outside support.
- 5.1.5 <u>Medical Culture and Traditional Health Practices:</u> Prior to working in a country, it is important for **Donors**, guided by local expertise, to understand the medical culture, beliefs, and traditional health practices of the local population.





### **5.2 In-Country Partner:**

- 5.2.1 <u>Communication:</u> On going channels of communications between the Donors and Distributing Partner are essential to facilitating medical donations. Before working with a **Distributing Partner**, the **Donor** needs to determine what will be the most effective modes of communication. This determination will be based on factors including existing infrastructure, ease of access to technology, and facility location.
- 5.2.2 <u>Mission:</u> When determining whether to work with a new **Distributing Partner**, the **Donor** should determine if the missions of the two organizations align.
- 5.2.3 <u>Human Resources</u>: The **Donor** should obtain appropriate information on the **Distributing Partner's** staff capacity and qualifications that directly determine the ability of the **Distributing Partner** to effectively handle and distribute the donation.
- 5.2.4 <u>Facility</u>: The **Donor** should obtain appropriate information on the **Distributing Partner's** facility that directly determines their capacity to effectively handle, store, and distribute the donation. This would include, but is not limited to, warehouse and/or storage capacity, climate control, clinic capacity, and security. *Refer Section 9 Logistics*.
- 5.2.5 <u>Contact Information:</u> The **Donor** needs to maintain an updated contact list (with **Distributing Partner's** information) that can be accessed if any issues arise.
- 5.2.6 <u>Sale of Donated Product</u>: Prior to making a donation, the **Donor** must be certain that the **Distributing Partner** has the proper policies and procedures (inventory management process, and internal audits) in place to prevent GIK product from being sold, either intentionally or by unintentional mixing with products designated for purchase.
- 5.2.7 <u>End-Use Transfer:</u> The **Donor** must track donation to the **Distributing Partner**, to ensure the product is handled and stored properly, used by trained personnel, maintained as required, or destroyed.

### 5.3 Logistics Assessment:

Prior to working in a country, **Donors** need to assess the logistics capabilities of that country in order to identify any potential problems or difficulties. Items to consider may include the transportation network, customs/MOH rules and regulations, import laws, customs duties and customs clearance times, and local shipping and storage capacity (including proper facilities for cold chain storage of medicines pending customs clearance). *Refer Section 9 Logistics*.





# Section II.

Section II addresses the specific steps taken during the donation process. The areas covered in this section are: Needs Assessment, Donation Appropriateness, Quality, Logistics, Disposal, Emergency, Monitoring and Evaluation, and Valuation.

# 6. Needs Assessment (non-disaster)

A needs assessment is a systematic process for determining and addressing needs or "gaps" between current conditions and desired conditions or "wants". The discrepancy between the current condition and wanted condition should be measured to appropriately identify the need. The need can be a desire to improve current performance or to correct a deficiency.

A needs assessment is part of the planning process often used for improvement in individuals, organizations, or communities. By clearly identifying the problem, resources can be directed towards developing and implementing a feasible and applicable solution. Gathering appropriate and sufficient data informs the process of developing an effective program that will address the group's needs and wants.

### 6.1 General

- 6.1.1 When conducting a needs assessment, **Companies** and **NGOs** should consider the nature of the health need, including impact on the local population and the amount of time the health event is anticipated to impact the affected population.
- 6.1.2 Quantities donated should fit the documented need in order to prevent/reduce waste, fraud, and misappropriation or environmental problems.
- 6.1.3 Disposal is a key item for consideration in all cases of donations. It is key, therefore, that the **Distributing Partner** have a plan for disposal in line with the requirements set out in Section 10 Disposal.

### 6.2 Pharmaceutical and Medical Device (Class II and Class III)

- 6.2.1 Prior to the donation of any **Pharmaceuticals** or **Medical Devices**, **Companies** and **NGOs** should determine if the product being sent matches the expressed need and is appropriate for treating the affected population.
- 6.2.2 Prior to the donation of any pharmaceuticals or medical devices (class II and class III), **Companies** and **NGOs** should determine if the **Distributing Partner** has the proper storage facilities for the product. This includes adequate space, lighting, fire protection, shelving, dispensary/security, and climate control.
- 6.2.3 When conducting a needs assessment, **Companies** and **NGOs** should determine if the **Distributing Partner** has appropriately trained medical professionals for prescribing, handling, and dispensing of products prior to any donation being made.





6.2.4 Prior to donating **Pharmaceuticals** or **Medical Devices** to a country, a **Donor** should know and follow all rules and regulations governing donated medical products in that country. This can include, but is not limited to, what products are registered for use in the country, what appears on the country's list of essential medicines, and any national standard treatment and language labeling guidelines.

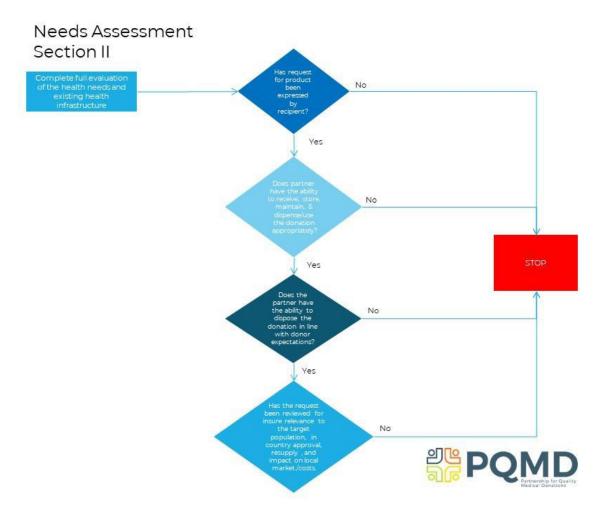


Figure 3 Needs Assessment

### 6.3 Medical Device (Class I), Durable Medical Equipment and Medical Equipment

6.3.1 **Donors** should complete a site assessment, or a detailed checklist/questionnaire, prior to offering any device/equipment to ensure all parties understand the support needed for the donation. Considerations to be included in the assessment include electricity (frequency, local voltages, power plug type) and surge protection to protect against power surges, even when facilities are fed from





generators. It is recommended that correct plug adapters and transformers always be provided/attached to eliminate risk.

- 6.3.2 Before a product is sent, the **Donor** must determine if the **Distributing Partner** has staff that is properly trained to install, operate, maintain, calibrate, and repair the product.
- 6.3.3 If donating a piece of equipment that is not accompanied by all necessary ancillary equipment, the **Donor** should determine if it is locally available and feasible for the **Distributing Partner** to procure.
- 6.3.4 When items are being donated to support a specific piece of equipment, the **Donor** should be aware of the manufacture's specification for that exact piece of equipment, in order to ensure compatibility.

### 6.4 Consumables

- 6.4.1 **Donors** should determine if the **Distributing Partner** has the appropriately trained personnel necessary to properly manage the medical consumables being donated.
- 6.4.2 When consumables are being donated to support a specific piece of equipment, the **Donor** should be aware of the manufacturer's specification for that exact piece of equipment, in order to ensure compatibility.

### **6.5 Consumer Products**

- 6.5.1 Prior to the donation of any consumer products, Donors should determine if the product being sent matches the expressed need and is appropriate for treating the affected population.
- 6.5.2 Prior to the donation of any consumer products, Donors should determine if the Distributing Partner has the proper storage facilities for the product. This includes adequate space, lighting, fire protection, shelving, dispensary/security, and climate control.
- 6.5.3 When conducting a needs assessment, Donors should determine if the Distributing Partner has appropriate personnel for handling and dispensing of products prior to any donation being made.

# 7. Appropriateness of the Donation

Ensuring the appropriateness of a donation is one of the most important steps in any donation process. If a donation is not appropriate it can create additional burden for the **Distributing Partner** and in disaster situations, it can impede recovery efforts. The guidelines below outline important steps that can be taken to help ensure that a donation is appropriate for the situation and **Distributing Partner** population.

### 7.1 General

- 7.1.1 A donation should only be made based on an expressed need as determined by medical professionals or MOH as communicated by the **Distributing Partner**.
- 7.1.2 A donation should be relevant and appropriate to the health needs of the target population.
- 7.1.3 Product being considered for donation should be reviewed and approved by the **Distributing Partner** and authorized for import prior to shipping, including quantities to be received and expiry dating.
- 7.1.4 Donated product should be culturally appropriate for the target population and the **Distributing Partner**.





7.1.5 Disposal is a key item for consideration in all cases of donations. It is key, therefore, that the Distributing Partner have a plan for disposal in line with the requirements set out in Section 10 Disposal.

### 7.2 Pharmaceuticals

- 7.2.1 Donated medicines or their generic or bio equivalent must be approved for in-country use and/or on the national list of essential medicines or national treatment guidelines, unless prior approval is received from relevant authorities.
- 7.2.2 Donated medicines should fit strength, dosage, and formulation for treatment of target population.
- 7.2.3 Prior to donation, the **Donor** should ensure **Distributing Partner** has or will have all necessary equipment and consumables needed for proper use and disposal of specific medicine, such as sharps for injectables.
- 7.2.4 No expired product should ever be shipped. Product with less than 12 months to expiration can be donated with Field approval provided the **Distributing Partner** is aware of the product expiry *prior to* the donation, and there is an agreement between the **Donor** and **Distributing Partner** that the product can be utilized. Country specific expiry guidelines should always be followed, unless approval per the above has been obtained.
- 7.2.5 Thought should be given to the declared value of the product (i.e. the market value in the donor country rather than the world market price). If the declared value is too high, it may result in high import taxes and overhead costs for storage and distribution. In some cases, the total handling costs (duties, storage, transport) are higher than the actual value of the medicines, or the medicine might be procured locally for less cost.
- 7.2.6 Donations of medicines for chronic conditions, including medicines that are required for lifelong treatment, should be strongly evaluated as unexpected discontinuation of these medicines can have severe results. At the start of any donation program, a thoughtful patient treatment plan should be agreed upon between the **Donor** and **Distributing Partner**. This includes determining length of the donation program, its effectiveness and efficacy, as well as consideration for the program's discontinuation.

# 7.3 Medical Device (class I, II, and III), Medical Equipment and Durable Medical Equipment

- 7.3.1 The **Donor** will coordinate with the **Distributing Partner** to determine the best geographic location for medical equipment that will ensure effective patient access and use. Things to consider include catchment area, target population, regional disease area, **Distributing Partner's** area of influence, readiness to absorb technology, and potential impact on morbidity and mortality in the region.
- 7.3.2 The **Donor** and **Distributing Partner** should assess the advantages and disadvantages of new equipment versus used and refurbished prior to any donation. For example, the **Distributing Partner** may not have the capacity to operate a newer piece of equipment based on facility infrastructure, or technical support capabilities.
- 7.3.3 Prior to the donation of a piece of medical equipment the **Donor** should work with the **Distributing Partner** to determine what, if any, negative effects may occur as a result. For instance, will the operation and maintenance of the equipment cause financial burden for the facility. Another





important factor to consider is the impact the donation may have on the surrounding community, such as putting an existing, locally operated facility out of business.

- 7.3.4 **Donor** should take care to include all vital supplies along with the equipment to ensure proper use and maintenance. The recommended quantity of supplies (reagents, for example) should be provided to cover two years of normal use in the market. Consideration should be given as to provision of supplies to ensure shipment of supplies matches the ability of the **Distributing Partner** to store, manage, and secure the volume to be provided (i.e., supplies may be shipped quarterly to allow storage and management of expiry). Supplies should include, but are not limited to, operational manuals, service manuals, accessories, consumables, reagents, and spare parts. Supplies that require specialized shipping might be best sourced locally, if possible (e.g., lithium batteries, reagents, etc.). At a minimum, local supply chain processes should be evaluated for continued support when **Donor** support ends. Corporate donors should consider including a customer service agreement as part of the donation to ensure technical support is available.
- 7.3.5 Prior to shipping or transfer to **Distributing Partner**, the **Donor** should purge any patient information from devices or equipment.

### 7.4 Consumables

- 7.4.1 Prior to the donation of any medical consumables the **Donor** should work with the **Distributing Partner** to ensure that the items are of the appropriate product type, quantity, size, material, etc. to address the health needs of the target population.
- 7.4.2 No expired consumable should ever be shipped. Consumables with less than 12 months to expiration can be donated with Field approval provided the **Distributing Partner** is aware of the consumable expiry *prior to* the donation, and there is an agreement between the **Donor** and **Distributing Partner** that the consumable can be utilized. Country specific expiry guidelines should always be followed , unless approval per the above has been obtained.

### 7.5 Consumer Products

- 7.5.1 Donated medicines or generic equivalent must be approved for in-country use and/or on the national list of essential medicines or national treatment guidelines unless approval is received from relevant authorities.
- 7.5.2 The Donor should also determine if the active ingredients in the consumer products being donated are culturally acceptable in the **Distributing Partner's** country.
- 7.5.3 Prior to the donation of any consumer products, the **Donor** should work with the **Distributing Partner** to ensure that the items are of the appropriate product type, quantity, size, material, etc. to address the health needs of the target population.
- 7.5.4 No expired consumer products should ever be shipped. Product with less than 12 months to expiration can be donated with Field approval provided the **Distributing Partner** is aware of the consumer product expiry *prior to* the donation, and there is an agreement between the **Donor** and **Distributing Partner** that the consumer product can be utilized. Country specific expiry guidelines should always be followed, unless approval per the above has been obtained.





7.5.5 Thought should be given to the declared value of the product (i.e. the market value in the donor country rather than the world market price). If the declared value is too high, it may result in high import taxes and overhead costs for storage and distribution. In some cases, the total handling costs (duties, storage, transport) are higher than the actual value of the products, or the products might be procured locally for less cost. *Refer Section 13 Valuation*.

# 8. Quality

Quality is important to consider when planning a donation. It is important that the product be of high quality, and that steps be taken to ensure that quality is maintained. There should be no double standard in quality. If the quality of an item is unacceptable in the **Donor's** country, it is also unacceptable as a donation outside the donor country. It is also important that the donation not exceed the amount needed by the **Distributing**Partner, which could create an additional burden for them in terms of storage and disposal.

### 8.1 General

- 8.1.1 The quality of the product must be of the foremost priority. All donated products should be obtained from a quality-ensured source and meet all quality standards in both the **Company** and **Distributing Partner** countries. Quality considerations apply to all categories of products and encompass a range of activities from temperature-controlled shipping, temperature device regulation, and all related components to reviewing calibration and validation certificates. 8.1.2 Donors should have a supplier assurance program in place when sourcing products from suppliers other than direct manufacturers.
- 8.1.3 In order to demonstrate product quality and authenticity, appropriate documentation should accompany each shipment. Supporting quality documents may include a Certificate of Compliance, Manufacturing, or Analysis (DSCSA Requirements). It is strongly recommended to request certification documents and test reports to ensure authenticity and avoid counterfeit or substandard products. Donors and Distributing Partners should communicate directly with manufacturers to validate authenticity of products.
- 8.1.4 Donors should ship products according to manufacturer or country requirements to ensure product integrity stability, safety, and quality are maintained.
- 8.1.5 An adverse event reporting policy should document agreed upon procedures, roles, and responsibilities. The established policy should include, but may not be limited to, a defined reporting timeframe, process for assigning priority and severity of each adverse event category, as well as detailed documentation of reporting procedures and adverse event collection criteria. In addition, the policy should outline which contractual party (e.g., **Donor (Company/NGO)** or **Distributing Partner**) is responsible for adverse event training, reporting, adherence to local laws and regulations, as well as mandatory requirements for manufacturers, importers, and device user facilities in countries where the **Donor (Company/NGO)** or **Distributing Partner** operate.
- 8.1.6 An established **recall** reporting process should document agreed upon processes, roles responsibilities, and should be focused on patient safety at all levels. The process shall be outlined between **Donor (Company/NGO)**, shall include criteria related to identification of **recall**,





communications, data requirements, product collection and management (including destruction, as applicable), costs, timelines, etc., and shall be communicated to the **Distributing Partner** accordingly.

### 8.2 Pharmaceuticals and Medical Device (Class II and III)

- 8.2.1 The product's generic name should appear on all packaging and shipping documents, along with other relevant information, e.g. quantity, expiration date, lot and control numbers, and storage/temperature requirements.
- 8.2.2 No expired product or medical device should ever be shipped. Product or medical devices with less than 12 months to expiration can be donated with Field approval provided the **Distributing Partner** is aware of the product or medical device expiry *prior to* the donation, and there is an agreement between the **Donor** and **Distributing Partner** that the product or medical device can be utilized. Country specific expiry guidelines should always be followed, unless approval per the above has been obtained. 8.2.3 All products must include prescribing information (i.e. product insert) in a language easily understood by the **Distributing Partner**.





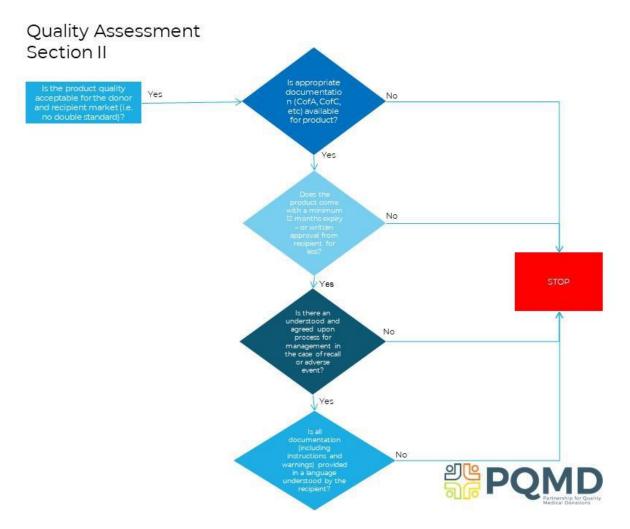


Figure 4 Quality Assessment

8.2.4 It is NOT acceptable to donate unused products that have been outside of the control of the **Donor (Company/NGO)** where the **Donor (Company/NGO)** is unable to verify that proper product storage and handling conditions have been maintained. These products should be properly destroyed with appropriate destruction certification detailing quantity and batch numbers and must NOT be donated. *Refer Section 10 Disposal*.

8.2.5 In the US, the **NGO** and **Company** should incorporate the developing requirements of the **Drug Supply Chain Security Act (DSCSA)** and EU Falsified Medicines Directive (FMD) into all transactions. This should include, at a minimum, lot-level traceability and verification of products and transactions. Initially, this documentation will be provided on paper, but **Company** will endeavor to incorporate electronic data as quickly as possible. For more information, specific deadlines, and to read the act itself visit:

https://www.fda.gov/DrugSafety/DrugIntegrityandSupplyChainSecurity/DrugSupplyChainSecurity Act/





### 8.3 Medical Device (Class I), Medical Equipment and Durable Medical Equipment

- 8.3.1 All documentation including operating and service manuals, with parts list, should be included in the donation and in a language easily understood by the **Distributing Partner**.
- 8.3.2 Prior to making a donation the **Donor** will ensure that the product is fully operational at the system and sub-system levels and has all essential accessories and supplies.
- 8.3.3 The **Donor** should ensure that the **Distributing Partner** is aware of all necessary ancillary equipment, ongoing supplies needed, and utilities necessary to support the device, prior to the donation being made.
- 8.3.4 It is the responsibility of the **Donor** to identify donated equipment that has been **recalled** or placed under a hazard alert and to ensure that it is either updated to the new specifications or disposed of in the correct manner. *Refer Section 10 Disposal*. In addition, equipment should not be donated if it is subject to a **recall** or hazard alert from the manufacturer, unless it has been updated to meet the new requirements.
- 8.3.5 The donated product should meet all manufacturer's existing safety and performance specifications. In addition, when necessary, the donated item should also meet standards set by international agencies including the International Organization for Standardization (ISO) and the International Electro Technical Commission (IEC).
- 8.3.6 **Equipment** should not be donated if spare parts, accessories, and technical assistance are no longer available for the particular **product**, or if it is expected, to be discontinued in the next two years.
- 8.3.7 Used equipment should be decontaminated and sterilized prior to packaging and shipping.

### 8.4 Consumables

- 8.4.1 The **Donor** should ensure that the consumable being donated meets all quality standards in both the **Company** and **Distributing Partner** countries.
- 8.4.2 The medical and inventory staff at the **Distributing Partner** organization who will be using and handling the product should be involved in the ordering process, if possible, to ensure usability of donation.
- 8.4.3 All applicable laws and regulations in relation to expiration dating for disposable medical consumables should be followed.

### **8.5 Consumer Products**

- 8.5.1 The quality of the **Product** must be of the foremost priority. All donated products should be obtained from a quality ensured source and meet all quality standards in both the **Donor** and **Distributing Partner** countries.
- 8.5.2 In order to demonstrate product quality, appropriate documentation should accompany each shipment. Supporting quality documents may include a Certificate of Compliance, Manufacturing, or Analysis.
- 8.5.3 Disposal is a key item for consideration in all cases of donations. It is key, therefore, that the **Distributing Partner** have a plan for disposal in line with the requirements set out in Section 10 Disposal.





# 9. Logistics

It is extremely important that the proper steps are taken both in the country of origin and the **Distributing**Partner country to ensure the product maintains the highest quality and arrives as efficiently as possible. Having a strong in-country relationship/partnership with the Ministry of Health, Customs Office, in-country Distributing Partner, a shipping broker and possibly the Ministry of Finance will improve your transportation/logistics process.

Packaging, transportation, and storage can be some of the most complicated aspects of GIK logistics. Access to high quality medical products can be compromised when proper packaging, transportation, and storage procedures aren't followed. It is important that all persons involved in the logistics of GIK donations be knowledgeable about quality handling and distribution guidelines as well as the field conditions at the end destination.

### 9.1 General

### 9.1.1 Packaging

- 9.1.1.1 Cases, bagged, or boxed units should be small and light enough to be managed by hand, if possible.
- 9.1.1.2 Packaging should be appropriate for the climatic conditions encountered in the **Distributing Partner** country.
- 9.1.1.3 Protective packaging should take account of the mode of transportation chosen, e.g. glass syringes and bottles should be packed to avoid breakage.
- 9.1.1.4 Labeling and packaging should be in a language easily understood by most health care professionals in the **Distributing Partner** country.
- 9.1.1.5 Packaging should be sealed securely to prevent opening in transit and ideally be designed to show evidence of tampering.

### 9.1.2 Storage

- 9.1.2.1 Arrangements for any necessary storage should be made prior to shipping, including if applicable, the warehouses of the **Distributing Partners**, freight forwarders, and in-transit layovers.
- 9.1.2.2 Storage areas should be dry, well ventilated, well lit, and out of direct sunlight. To prevent product deterioration or infestation, products should not be stored on the floor or against walls or near food storage areas. Products requiring storage under defined conditions (such as temperature, light, or humidity) should be stored in compliance with their instructions and/or label requirements.
- 9.1.2.3 Prior to shipping any product the **Donor** should confirm that the **Distributing Partner** has properly trained staff to manage storage and warehouse facilities.
- 9.1.2.4 There should be a system of stock usage based on expiration date to ensure appropriate stock rotation, i.e., first expiry, first out (FEFO). Products beyond their expiry date or shelf life should be labelled or marked as unusable and removed and quarantined from usable stock.





Expired products cannot be sold or supplied and arrangements need to be made for their destruction. *Refer Section 10 Disposal*.

### 9.1.3 Shipping & Transportation

- 9.1.3.1 The **Donor** will work with a freight forwarder or directly with shipping lines for transportation and will prepare and collect all appropriate documentation prior to shipment. *See Quality 8.1.3.* Lead times should be considered in acquiring the shipping documents.
- 9.1.3.2 The means of transportation should be appropriate to the circumstances of the donation, whether by air, sea, or ground, taking cost and time into consideration.
- 9.1.3.3 Customs Clearance can be a difficult process to manage given governmental changes and ambiguities. It is key that the **Donor** has the process established prior to making the donation to ensure timely clearance, and that the **Distributing Partner** understand that process in order to manage it.
- 9.1.3.4 Cost of transportation should be addressed in advance by the **Donor/Distributing Partner**. Arrangements to pay required duties should be made prior to shipping, or Duty-Free

  Clearance Status should be obtained before shipment arrives in country.
- 9.1.3.5 The shipping documents should be clear, correct, and contain all essential data and information required. They should include Bill of Lading, Shipping Notification, Detailed Packing List, Commercial Invoice, and Donation letter as well as any Certificates of Origin, and Certificates of Analysis/Conformity.
- 9.1.3.6 Shipping should be in accordance with the **Distributing Partner** country's policies, examples could include customs, insurance, pallet regulations, etc.
- 9.1.3.7 Prior to any donation being made, the **Donor** should perform due diligence to ensure that the donated products are not diverted for export, commercial sale, or into illicit channels.
- 9.1.3.8 Upon arrival of the shipment to the final destination, the donation should be inspected for any damage that may have occurred during shipping. If damage has occurred, the quality of the product should be assessed to determine the disposition of the product and may require consultation with the donor. Any product requiring disposal should be disposed of in the appropriate manner. *See 10. Disposal.*
- 9.1.3.9 The **Distributing Partner** should provide the **Donor** with verification of receipt upon acceptance of the donation, including date, count, and condition.
- 9.1.3.10 Any entity receiving temperature-controlled products should verify the data loggers to validate product was transported at the specified temperatures along the end to end supply chain.
- 9.1.3.11 The Distributing Partner should plan transportation to other warehouses or distribution points and use appropriate transportation and equipment in consideration of environmental factors (such as thermal pallet covers for transit that potentially exposes products to direct sunlight) that could affect products. All controlled-temperature shipping solutions, and their components (i.e. gel packs) and temperature data loggers should not be expired.





### 9.2 Pharmaceuticals

### 9.2.1 Packaging

- 9.2.1.1 The **Donor** should ensure pharmaceutical donations are packed in accordance with all international shipping requirements. Each shipment should be accompanied by a detailed packing list.
- 9.2.1.2 **Drug Supply Chain Security Act (DSCSA)** compliance is required to transact any prescription drug movement in the US supply chain, including product donations. The DSCSA does not include devices, consumer products, or other consumables. For more information, specific deadlines, and to read the act itself visit:

https://www.fda.gov/DrugS/DrugSafety/DrugIntegrityandSupplyChainSecurity/DrugSupplyChainSecurityAct/

- 9.2.1.3 Products requiring temperature protection Products should be clearly labeled as appropriate with temperature requirements or "Fragile", as needed. Temperature controlled products should be considered for separate shipping from other products.
- 9.2.1.4 Maintenance of temperature protection should be confirmed and documented. If control thermometers are included in the packaging, there should be prior agreement between the **Company**, **NGO**, and **Distributing Partners** regarding how and when they are to be read and analyzed, and the actions taken if there is an excursion. Clear instructions regarding those expectations should be included with the control thermometers.
- 9.2.1.5 The expiry date should be clearly labeled on all primary and secondary packaging.

### 9.2.2 Storage

- 9.2.2.1 Prior to shipment the **Donor** should ensure the **Distributing Partner** has a secure facility to store the product.
- 9.2.2.2 Drugs and vaccines should be stored apart from other goods and under the conditions specified by the manufacturer on the label to avoid deterioration by light, moisture, or temperature.
- 9.2.2.3 Facilities should be temperature mapped and regular recalibration of systems should be in place. Temperature and/or humidity should be monitored and recorded periodically. Cooling units should be subject to a regular maintenance program and records should be reviewed regularly.
- 9.2.2.4 When specific temperature storage conditions are required (i.e. controlled room temperature, refrigeration, freezing), storage areas should be equipped with temperature recorders or other devices that will indicate when the specific temperature range has not been maintained. Ideally an alarm will indicate an excursion, and remediating action can be taken immediately. Alarms should run on a separate power supply or have backup systems during a power failure.

### 9.2.3 Shipping & Transportation

9.2.3.1 When considering the appropriate means of transportation for items requiring temperature protection, the **Donor** should consider the duration of time that a shipment will





spend in transport. Additional allowance should be made for unplanned layovers and customs delays.

### 9.3 Medical Device, Medical Equipment and Durable Medical Equipment

### 9.3.1 Packaging

- 9.3.1.1 Prior to packaging the **Donor** should ensure that all necessary steps and precautions have been taken to ensure safe transport and that the device arrives at the destination undamaged. **Donor** should also verify that all items are acceptable for import to the destination country (e.g., lithium batteries, IT equipment, etc.) and that all regulatory and compliance hurdles have been removed.
- 9.3.1.2 The **Donor** should ensure that all accessories, cables, and other items required for operation are included in the packaging prior to shipment. **Donor** should also ensure all operations, installation, and maintenance manuals are provided to allow appropriate and proper operation of the product.

### 9.4 Consumables

### 9.4.1 Packaging

- 9.4.1.1 The expiry date should be clearly labeled and remain as originally printed on all individual packaging.
- 9.4.1.2 Consumables should be packed in boxes that protect the integrity of the product and are suitable for transportation.

### 9.4.2 Storage

- 9.4.2.1 Medical Consumables should ideally be stored and maintained in their original manufactured packaging, whenever possible. It is critical that the integrity of the product should not be compromised even if you are taking out of the packaging.
- 9.4.2.2 In the case of kitted products, the process should be managed under quality supervision according to internationally accepted formularies. The highest value is to use manufactured packaging to prevent the indiscriminate consolidating of items to the detriment of quality care.

### 9.5 Consumer Products

### 9.5.1 Packaging

- 9.5.1.1 The Donor should ensure product donations are packed in accordance with all international shipping requirements. Each shipment should be accompanied by a detailed packing list.
- 9.5.1.2 The expiry date should be clearly labeled on all primary packaging.

### 9.5.2 Storage

9.5.2.1 Prior to shipment the **Donor** should ensure the Distributing Partner has a secure facility to store the product.





# 10. Disposal

Ensuring the proper disposal of unused or expired products is an important aspect of any donation plan. Product that is improperly disposed of can pose significant environmental and health hazards. When pharmaceuticals are not properly destroyed, they pose a serious environmental risk and can pollute the local ground water. When medical waste is not handled properly it can pose a serious health risk to the surrounding human and animal population. It is in the best interest of **Donors** and **Distributing Partners** to have a thoughtful conversation about destruction parameters before an offer is made. Destruction process and documentation requirements shall be agreed upon between Company and NGO prior to any destruction of product and shall consider NGO/In Country Guidelines/SOPs, as well as local regulations. The conversation should include consideration of the following:

- 10.1 Determine who will pay for destruction, including any transport, fees, etc. This will likely vary depending on where the product to be destroyed is located, such as home country of donor or Distributing Partner country.
- 10.2 Outline the requirements around minimally accepted destruction practices and minimal 'proof' of destruction, such as witness, photos, etc.
- 10.3 Detail whether product is required to be reimported for destruction by the donor.
- 10.4 Understand what the acceptable local practices are for destruction and prioritize concerns, such as whether the product or packaging be rendered unusable/unreadable prior to destruction.
- 10.5 Outline any specific environmental concerns which would dictate one destruction method over another.
- 10.6 Determine whether the product in question can be recycled in any way.
- 10.7 Determine whether the process for managing product to be destroyed differs between expired product and recalled product.
- 10.8 Outline what parties are required to be involved in the destruction decision process.
- 10.9 Determine a hierarchy of concern regarding destruction. Priority might be given to ensure product cannot be resold on the black market and to minimize environmental impacts due to destruction methods. This discussion will aid in choosing an appropriate destruction method.
- 10.10 Ensure a certificate of destruction is obtained and submitted to Donor and/or other stakeholders.

# 11. Emergency

Even in an emergency, a needs assessment must be completed to ensure that appropriate products are provided. In some cases, a needs assessment is more critical in an emergency, as there is less ability of Distributing Partners to manage donations in light of other more acute concerns. By clearly identifying the problem, resources can be directed towards developing and implementing a feasible and applicable solution. Gathering appropriate and sufficient data informs the process of developing an effective program that will address the group's needs and wants.

### 11.1 Assessment





- 11.1.1 Prior to making a donation the **Donor** should determine whether the local government is accepting outside assistance. Every effort should be made to coordinate response efforts with local authorities.
- 11.1.2 The **Donor** should have an expedited plan for qualifying new partners during an emergency.
- 11.1.3 Prior to making a donation, a **Distributing Partner** should be identified who is qualified to receive, manage, and distribute the donation.
- 11.1.4 During an emergency it is important to determine how and where other **NGOs** or international agencies are responding, in order to reduce duplication of effort.
- 11.1.5 The **Donor** should be aware of any potential security concerns.
- 11.1.6 The **Donor** should engage local partners and/or government officials in the assessment process.
- 11.1.7 Donations should only include products that have been specifically requested by the identified qualified local partner(s).

### 11.2 Quality

- 11.2.1 During a disaster, product donations should be held to the same quality standards as in non-disaster situations.
- 11.2.2 Donated products should meet quality assurance requirements in the originating and **Distributing Partner** countries.

### 11.3 Logistics

11.3.1 The **Donor** should coordinate in-country logistics with **Distributing Partner** prior to a donation being sent.

# 12. Monitoring and Evaluation

Evaluation is an important step in any donation process. Monitoring and evaluation are required to ensure that donated products and medical equipment are being used properly, as stipulated in an agreement. It is vital to understand how well the various aspects of the program or specific donation worked, so that the appropriate changes can be made in the future. In addition, understanding a program's impact will ensure that resources are allocated in the most effective way in the future.

As noted in the PQMD Resource Guide for Evaluating Medical Donations, "program monitoring and evaluating the impact of medical donation programs can help organizations make the business case for the provision of aid within their organizations and/or with donors. Strengthening organizations' ability to conduct monitoring and evaluations is a necessary step towards highlighting the value and impact of medical donation programs." This section touches on a few key points – for a more detailed evaluation resource, please go to <a href="https://www.pqmd.org">www.pqmd.org</a> for the full report.

### 12.1 General

- 12.1.1 The **Donor** and **Distributing Partner** should agree in advance on what product and patient documentation will be kept on-site, for a reasonable amount of time, and update regularly.
- 12.1.2 **Companies**, **NGOs**, and **Distributing Partners** should evaluate donations periodically to measure their impact.





- 12.1.3 The **Donor** and **Distributing Partner** should have a plan in place to review the donation program in order to learn from its successes and challenges.
- 12.1.4 When appropriate, reports and recommendations on post-donation evaluations should be made available in order to share lessons learned as well as progress made.

### 12.2 Pharmaceuticals

- 12.2.1 Evaluations should include site inspections. Inspections by the **Donor** or other in-country agency may include, but are not limited to, storage facilities, security measures, dispensary procedures, and record keeping.
- 12.2.2 Program dispensary records should be reviewed on a regular basis to check for discrepancies and ensure that no diversion or other inappropriate activities have taken place.

# 13. Valuation

- 13.1 An organization's valuation framework should be compliant with generally accepted accounting principles.
  - 13.1.1 An organization's valuation framework should be internally consistent in application.
  - 13.1.2 Financial reviews should be conducted to ensure compliance with generally accepted accounting principles.
- 13.2 An organization's valuation framework should be clear and transparent.
  - 13.2.1 A concise description of the valuation framework should be available to the public upon request.
  - 13.2.2 Audited financial statements should be available upon request.
  - 13.2.3 An organization's process used to determine product or service values should be explicitly documented through written practices and procedures.
  - 13.3.1 The organization should maintain regular internal documentation demonstrating compliance with its practices or procedures.
- 13.4 Valuation frameworks for products or services should use methods that are practical and reasonable.
- 13.4.1 In collaboration with PQMD, InterAction and other interested parties, recommended methodology for the valuation of pharmaceutical products, and a list of valuation resources, may be found online at <a href="https://www.pqmd.org">www.pqmd.org</a>.





# Section III.

### 14. Reference Documents

14.1 WHO Guidelines for Medicine Donations, revised 2010. This 3rd edition of Guidelines for medicine donations has been developed by the World Health Organization (WHO) in cooperation with major international agencies active in humanitarian relief and development assistance. The guidelines are intended to improve the quality of medicine donations in international development assistance and emergency aid. Good medicine donation practice is of interest to both donors and Distributing Partners. https://apps.who.int/iris/rest/bitstreams/53172/retrieve

- 14.2 "Making it Work: A toolkit for medical equipment donations to low-resource settings". This new resource has been developed by the Tropical Health & Education Trust (THET) to provide practical guidance to individuals and organizations planning to donate medical equipment overseas. It will assist people to evaluate whether to donate medical equipment in the first place, and if they decide to proceed, how to do so effectively. It is available to download online, alongside a series of a series of videos which highlight the critical issue of medical equipment donations, as well as what THET is doing to support partnerships to improve the maintenance and management of equipment overseas. Find out more at <a href="http://www.thet.org/health-partnership-scheme/resources/publications-old/making-it-work-a-toolkit-for-medical-equipment-donations-to-low-resource-settings">http://www.thet.org/health-partnership-scheme/resources/publications-old/making-it-work-a-toolkit-for-medical-equipment-donations-to-low-resource-settings</a>
- 14.3 The Sphere Handbook: Humanitarian Charter and Minimum Standards in Humanitarian Response. The Sphere Handbook is one of the most widely known and internationally recognized sets of common principles and universal minimum standards for the delivery of quality humanitarian response. Because it is not owned by any one humanitarian organization, the Sphere Handbook enjoys broad acceptance by the humanitarian sector. <a href="http://www.sphereproject.org/handbook">http://www.sphereproject.org/handbook</a>
- 14.4 The PQMD Resource Guide for Evaluating Medical Donations provides a recommended framework for evaluating medical donation programs; provide technical guidance on the principles and methods of good monitoring and evaluation practices; promote and strengthen the use of common terminologies and methods in order to facilitate assessment of the collective impact of donation programs; and facilitate the acquisition of high quality ate and information to feedback for current and future program design of quality medical donation programs. <a href="http://www.pqmd.org/">http://www.pqmd.org/</a>
- 14.5 World Medicines Situation Report. This third edition of the World Medicines Situation Report brings together in one place new data on key topics relating to the pharmaceutical sector and updates the 1988 and 2004 reports. Current efforts to document and improve sharing of information have paved the way to accessing information that was not possible a decade ago, such as disaggregated data on pharmaceutical expenditures, consumption, drug prices and insights on policies and impacts on improving access to medicines. The aim of this publication is to gather relevant information comprehensively in a single site and publication. http://www.who.int/medicines/areas/policy/world\_medicines\_situation/en/index.html





14.6 Guidelines for Disposal of Unwanted Pharmaceuticals in and After an Emergency. During conflicts and natural disasters large quantities of pharmaceuticals are often donated as part of humanitarian assistance. Undoubtedly many of the pharmaceuticals save lives and alleviate suffering, but some donations given by well-meaning but uninformed people may cause problems. Pharmaceuticals may arrive past or near their expiry date, may be inappropriate for the needs. Donated pharmaceuticals with a long shelf-life may be mismanaged. Staff and storage space may be lacking and the pharmaceutical management system in disarray. These disposal guidelines are based on a report on the safe disposal of unwanted and unusable drugs in Mostar, which had accumulated during the war in Bosnia and Herzegovina.

https://www.who.int/water\_sanitation\_health/medicalwaste/unwantpharm.pdf

14.7 EMERGO Group – A resource site for Medical Device and IVD Professionals <a href="https://www.emergobyul.com/resources">https://www.emergobyul.com/resources</a>

14.8 WHO Certification scheme on the quality of pharmaceutical products moving in international commerce. The model certificates shown in this web site conform to the format recommended by the World Health Organization. Although the contents of the model certificates are consistent throughout the Scheme, certificates issued by different national authorities may have a different format and occasionally different wording. The national regulatory authority of the exporting country should be able to provide more specific information. When any doubt arises about the status or validity of a certificate, the competent authority in the importing country should request a copy directly from the certifying authority, as provided for under section 4.9 of the guidelines.

http://www.who.int/medicines/areas/quality\_safety/regulation\_legislation/certification/en/

14.9 WHO Technical Specification for Medical Devices: In countries there is a significant need for counselling regarding minimum specifications and requirements that should be considered before starting a process of purchase or donation of medical devices. Having this type of specification allows improved access to medical devices of high quality, safety and efficacy, as well as planning adequately the financial, infrastructure and human resources, among others, to be considered in the implementation, functioning and decommissioning of the devices. WHO technical specification (TS) for medical devices can provide guidelines in procurement and acquisition process of medical devices.

https://www.who.int/medical devices/management use/mde tech spec/en/

14.10 Drug Supply Chain Security Act (DSCSA) - Title II of the Drug Quality and Security Act of 2013
The Drug Quality and Security Act (DQSA), was signed into law by President Obama on November 27, 2013.
Title II of DQSA, the Drug Supply Chain Security Act, outlines critical steps to build an electronic, interoperable system to identify and trace certain prescription drugs as they are distributed in the United States.

<a href="https://www.fda.gov/drugs/drug-supply-chain-security-act-dscsa/title-ii-drug-quality-and-security-act-dscsa/title-ii-drug-quality-act-dscsa/title-ii-drug-quality-act-dscsa/title-ii-drug-quality-act-dscsa/title-ii-drug-quality-act-dscsa/title-ii-drug-quality-act-dscsa/title-ii-drug-quality-act-dscsa/title-ii-drug-quality-act-dscsa/title-ii-drug-quality-act-dscsa/title-ii-drug-quality-act-dscsa/title-ii-drug-quality-act-dscsa/title-ii-drug-quality-act-dscsa/title-ii-drug-quality-act-dscsa/title-ii-drug-quality-act-dscsa/title-ii-drug-quality-act-dscsa/title-iii-drug-quality-act-dscsa/title-ii-drug-quality-act-dscsa/tit

14.11 The Code of Conduct for the International Red Cross and Red Crescent Movement and Non-Governmental Organizations (NGOs) in Disaster Relief. The Code of Conduct lays down ten points of principle which all humanitarian actors should adhere to in their disaster response work, and goes on to describe the relationships that agencies working in disasters should seek with donor governments, host governments and the UN System.

https://media.ifrc.org/ifrc/who-we-are/the-movement/code-of-conduct/





14.12 InterAction-PQMD Valuation Methodology Recommendations. The methodology outlined in this guide, and list of valuation resources, are designed to assist NGOs in determining the financial valuation of donated pharmaceutical products received in pursuit of their missions.

https://www.interaction.org/documents/interactions-pharmaceutical-recommended-methodology-decision-tree-and-pricing-inputs-catalog/

14.13 UN Sustainable Development Goals (SDGs) are "urgent call for action by all countries – developed and developing – in a global partnership" to "improve health and education, reduce inequality, and spur economic growth" as strategies for ending poverty while addressing the challenges of climate change. https://sdgs.un.org/goals

**14.14 PQMD Guidelines at a Glance. Shorthand summary of PQMD Guidelines.** Insert link to Guidelines at a Glance on PQMD COP website.





# Section IV.

# 15. NGO & Corporate Checklist

PQMD members can complete this self-assessment checklist on an annual basis to test their organizations, as well as the guidelines, to ensure both are keeping up with industry trends. The online version can be found on the PQMD site: <u>Assessment Checklist</u>.

NGO & Corporate Checklist - PQMD Standard			
Documentation and Internal Compliance	YES	NO	N/A
Do you have documented SOPs to support GIK			
Do you audit or monitor these SOPs?			
Is this information considered confidential or proprietary?			
At what frequency are they reviewed?			
Do you have a written Conflict of Interest Policy as part of your internal compliance documentation?  Do you have staff whose job description includes GIK compliance (e.g. accountability for maintaining documentation, monitoring and reporting)?			
Are you a 501(c) 3, international non-profit, or do you have local authority to run a charity?			
Do you have documentation to support your charity status?			
Do you have approved organizations bylaws which drives your governance?			
Do you comply with GAAP or locally recognized guidelines?			
Do you recognize the FASB as the accounting standards setter, or INGO locally recognized equivalent?			
Do you file an IRS form 990, or local INGO equivalent annually?			
Do you adhere to the FCPA, or local INGO equivalent?			
Do you follow requirements set forth under HCC or local INGO equivalent?			
Do you work with the US Treasury Department agencies dealing with BIS and OFAC, or local equivalent?			





NGO & Corporate Checklist - PQMD Standard Continued				
Product Donation Processes	YES	NO	N/A	
Do you follow Good Distribution Practices (GDP)?				
Do you conduct a needs assessment to confirm that donations of products, devices, or equipment match the needs and limitations of the facility and country?				
Does this assessment include (Please check all that apply): -appropriate fit with the local healthcare infrastructure and government MOH? -review of recipient country restrictions and regulations? -a product sustainability assessment (continuity of care for a patient, either continuous support or enough for a full round of therapy per patient)? -a device and equipment sustainability assessment (i.e. consumable, spare parts and repair services)? -confirmation of storage and security capabilities? -confirmation of destruction and notification of destruction process? If so, can you provide a high-level summary of key criteria used in this assessment?				
Do you have an internal process to assess, approve or decline unsolicited offers for donation?				
Do you have formal measurement and evaluation (M&E) process to validate your donation program outcomes?  If so, does this process include M&E metrics for review by your organization/partners?				
If so, does your organization use these metrics for continuous improvement?				
As a product recipient, do you request a financial contribution or service fee to cover (e.g. administrative overhead, inventory management, or product destructions) from your Corporate Donor?				
If so, are these service fees auditable to your partners?				
Regardless, do you ever charge a product recipient or beneficiary for donated product?				
If so, in what cases.				
Which of the following do you include with your product, device, or equipment donations?  Detailed packing list; pro forma invoice; donation letter; COA; COO				





# **Revision Record**

Version	Date	Author	Description of/Reason for Change
1	February 2014	Kim Keller - Chair	Revision in total
2	April 2015	Kim Keller - Chair	Clarifications around Destruction
3	November 2015	Kim Keller – Chair	DSCSA addition/Destruction additions
4A	March 2016	Kim Keller - Chair	Definition clarifications – Board Review
5	April 2016	Kim Keller - Chair	Board approval 2016
5A	January 2017	Kim Keller – Chair	Flow Charts/Check lists – Board Rvw
6	April 2017	Kim Keller – Chair	Board Approval 2017
6b	November 2018	Kim Keller - Chair	EC Review
7	February 2018	Kim Keller – Chair	EC Approval
9	February 2019	Ann K Novakowski – Chair	Revisions for added clarity
v10	June 2021	PQMD Guidelines Committee	Revisions made to 2019 PQMD
		& SME's	Product Donation Guidelines
v10	July 2021	Blair Fields - Chair	Submission for Executive Committee & Membership for Approval



